



Kristine L. Delkus, LL.B
 Executive Vice President and General Counsel
 TransCanada Corporation
 Calgary, Alberta



Education

BA (Hons. Pub. Admin.), Carlton University, 1980
 LL.B, University of Windsor, 1983

Skills and Expertise

Compliance | Corporate Governance | Law | Legal | Mergers & Acquisitions | Policy & Regulations

Industry Experience

Energy & Utilities | Oil & Gas | Power & Utilities

International Experience

USA

Board Sponsor

Frederick J. Green
 Former President and CEO, Canadian Pacific

Board Experience

Corporate Boards

Calgary Airport Authority, 2014 to Present
 TransCanada Pipelines LP, 2003 to Present

Other Boards

Canadian Lymphedema Foundation (past)
 Junior Achievement for Southern Alberta (past)

Accomplishments

Played significant role in the development and regulatory approvals for the Keystone and Keystone XL projects, the new oil pipeline systems designed to carry heavy oil from the Canadian oil sands to the Gulf coast. These complex projects are notable for the groundbreaking regulatory approvals required, the challenging political environment, and the complex shipper and ownership arrangements.

Led 2008 application to the National Energy Board of Canada to remove TransCanada's Alberta system from provincial regulation to federal regulation, allowing the Alberta system the opportunity to access new gas-producing basins in BC.

Completed \$1.7B acquisition in 2004 of the Gas Transmission Northwest System and the \$3.4B acquisition of ANR Pipeline Company in 2006. Post-acquisition member of the integration committee, which was faced with tight timelines, rapid decision making, and complex technical issues.

Played key role in 1998 formation of TC Pipelines LP, a publicly traded master limited partnership, set up as a financial vehicle to hold certain mature US Pipeline assets. Today, it has interests in 5,560 miles of federally regulated interstate natural gas pipelines across the United States. Served as a director from 2003 to 2014.

Biography

TransCanada Corporation, 1995 to Present

- Executive Vice-President and General Counsel
- Senior Vice President, Pipelines Law and Regulatory Affairs
- Deputy General Counsel, Pipelines and Regulatory Affairs
- Vice President, Law, Gas Transmission
- Vice President, Power and Regulatory Law
- Vice President, Law, Trading and Business Development
- Associate General Counsel, US Regulatory Law and North American Pipeline Ventures
- Senior Legal Counsel, US Regulatory Law

Morgan, Lewis & Bockius, Washington, D.C., 1988 to 1995

- Attorney

U.S. Department of the Interior, Office of the Solicitor, Division of Energy and Resources, Branch of Land Use and Realty, Washington, D.C., 1988

- Attorney

Lockwood, Bellmore & Moore, Toronto, 1983 to 1987

- Barrister and Solicitor

Awards

- Diversity 50, Canadian Board Diversity Council, 2012
- Canada's Most Powerful Women: Top 100, 2010